

#### OUR PURPOSE IN ACTION

2021 INTEGRATED REPORT



#### WORLD **Our Purpose**



been to work on our company purpose: we defined it as "Converting industrial challenges into sustainable solutions." This purpose reflects our goal of supporting our industrial customers in their green transformation by offering them solutions that combine materials and processes while also reducing the environmental impact. It is also consistent with our membership to the Global Compact, and our commitment to work towards

summarize their CSR goals. We wanted the wording to carry a valuable meaning that would be shared with our stakeholders, and that would make sense to the company and it's worldwide team, despite different local cultures. This purpose was developed from "bottomup", with all our stakeholders contributing via surveys and workshops: customers, suppliers, investors and teams iterative and international basis.

Pascal NADOBNY, Chairman.









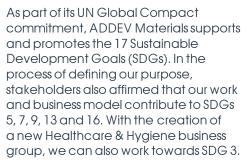
Sustainable Development Goals.

ADDEV Materials was looking to find a concise way to (employees, managers and executive committee), in an



13 CLIMATE











#### **Q** WORLD **Global Compact**

Since signing the UN's commitment charter in 2009, we have regularly published our Communication on Progress.



We welcome feedback on its contents.





OUR **PURPOSE** 





## © CREATE VALUE

**SERVE THE CLIENT OPERATIONAL EXCELLENCE** 

#### **Q** WORLD **Technical Application Expert**

Through their expertise and in collaboration with suppliers and customers, Technical **Application Experts** offer solutions to the challenges that customers face by developing, innovating and improving new ways of working, new materials, and new applications. This is one way in which ADDEV Materials lives out their purpose." Aziz REZIG.

Innovation & Development Manager.

#### INNOVATE AND SELL SUSTAINABLE SOLUTIONS

#### WORLD **Innovating for the Planet**

"We want to work on the startup model: we put forward an initial value proposition and we test it with our customers. then take their feedback and improve it. The goal of this agile approach is to ultimately fasttrack the innovation process by bringing our stakeholders, customers, suppliers, business and marketing to the table from day one."

Marie BLANCHARD BRUNEL. Chief Marketing Officer.



FRANCE



**SURFACE PROTECT®** Developed in 2020 in response to pandemicrelated concerns. SURFACE PROTECT® adhesive film eliminates over 89% of coronavirus in 1 hour and 99.1% in 24 hours. This innovative solution based on a natural active substance can be used to protect multiple surfaces that come in contact with many users: door handles, desks, restaurant tables. gates, etc.





MASKS. FACE SHIELDS. **PROTECTIVE SCREENS** In 2020, the American company Jamestown Plastic launched TrueHero, a transparent plastic face shield. It selected ADDEV Walco (Pittsburgh) to manufacture foam inserts for the headband and a strap to hold the shield in place. The company places a lot of value on the quality of its internal relationships with its suppliers and described these parts as "critical pieces of the puzzle."





**HEALTHCARE & HYGIENE** 



Throughout the pandemic, **ADDEV Materials has** remained hard at work as a converter of nonwoven materials for the manufacture of masks and disinfecting wipes." Daniel KUBITZA. CEO Healthcare & Hygiene.





**PURCHASE SUSTAINABILITY** 



THE NEW

**PURCHASING POLICY ADOPTS** 

**GREAT ADDED** 

VALUE, GOING

CONVENTIONAL

**COST AND TIME** 

**BEYOND THE** 

**CONCERNS** 

OF QUALITY.

FRAME."

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Purchase Manager.

A GLOBAL

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## **MANAGE**

### ACT WITH TRANSPARENCY AND HONESTY

## **Q**WORLD Ethical Charter

Certain markets and key account clients can have very high expectations. That's why ADDEV Materials applies its convictions to all of its tools and processes and takes care to train the teams exposed to risks. Each new hire signs the Ethical Charter and watches an anticorruption training module. In early 2020, a campaign served to remind employees of how important these documents are, as they highlight the intrinsic values and principles for good conduct that are applied across the Group.

Julien DUVANEL, Co-Founder and CEO Aerospace & Defense.

# **Q**<sub>WORLD</sub> Anti-corruption Module Training Course





Elaine EMMERICH,

Key Account Manager.

#### **EASE THE CONVERGENCE**





# **Q** WORLD Group Macro-process project implementation

The goal of this strategic change management project is to provide the Group with a structured, agile organization, on both a local and international level, while maintaining the diverse ways its divisions work, within a unified whole that operates in line with its global strategy. The process approach is a great strategy for this because it provides an opportunity to question the organization and set common standards to help harmonize practices around the world. Bruno LA TORRE. EHS & Industrial Performance Manager.

# POLAND Business Synergies



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Bringing together sales teams from two ADDEV Materials sites in Poland helped harmonize sales processes, encourage customer sharing and bring focus back to the Group's strategic markets."

Aleksandra BOSIAK, Sales Director for Poland



HOW WE BUILD OUR PURPOSE

#### CO-BUILD AND MANAGE PERFORMANCE

## **Q** WORLD **EcoVadis**

In its most recent assessment, the Group was once again awarded a Gold rating, receiving a score of 66/100, improving in 4 areas, reflecting the quality of the company's sustainability management system.



# **Q** WORLD Group KPI / New Executive Committee Arrival



«ADDEV Materials has changed a lot in the last few years, especially through external growth and the entrance of investors. New expectations of

financial and extra-financial reporting have emerged. In 2020, a «business performance review» was therefore set up.»

Jean-Jacques BANCEL, Executive Vice President of Finance



## **EXACT CARE**

## BE A GOOD PLACE TO WORK BY TAKING CARE OF OUR FMPI OYFFS

**♥** WORLD Workplace Safety



At ADDEV Materials. we have lofty safety goals: zero accidents! For an industrial group, this is achieved by implementing a standardized safety policy at all sites, whatever the specific features of each site. It also requires buy-in from all employees, because each one is responsible for following the rules and keeping all staff safe.

Julia ROY, Operational Excellence Project Manager.





**P** FRANCE
Remote Work
Setup and
Support



A survey done after the first lockdown showed that employees are interested in remote work and resulted in an agreement being signed."

Christine BOUVIER, HR Director, France & Europe.





### DEVELOP TALENTS AND COMPETENCIES FOR BETTER EMPLOYABILITY AND AUTONOMY



## **People Review**

We wanted to build out our people review process to make it a key annual step in our HR policy. The goal is to best support the growth of the men and women in our organization through a structured process, which will go totally digital in 2021.

Ultimately, we want to identify and describe key positions and skills across all of our sites in a single tool. In 2020, all of our management populations, "young talents," and critical positions, accounting for about 20% of the Group's staff, were identified and "screened" through this mechanism. We used it to build a database into which we enter many criteria (while respecting data privacy): age, time spent with the company, career, trainings received, managerial skills, language fluency, digital tool fluency, well-being in current position, desire to move up, etc.

Cécile DEIXONNE, Group Chief HR Officer.

## BE AN INCLUSIVE EMPLOYER BY PROMOTING DIVERSITY AND DIALOGUE

**Q**<sub>CANADA</sub> **Diversity and Inclusive Program** 



Our site in Quebec, ADDEV Profom, is very open to multiculturalism and people with disabilities. Of our 33-person workforce, 3 people live with disabilities and 11 are from countries other than Canada. We have created partnerships with many organizations specializing in employment support. Quebec is experiencing a huge labor shortage, which is an opportunity for us to be able to hire such a diverse group. It is both gratifying and rewarding for us all."

Line COTE, HR Manager Quebec, Canada.



## P<sub>FRANCE</sub> 20 Years of the VIE Program

ADDEV Materials celebrated alongside Business France, Les Conseillers du Commerce extérieur de la France and all of its partners on the occasion of the 20th anniversary of the creation of France's International Volunteering Program in Business (Volontariat

International en Entreprise, VIE)." For Chairman Pascal Nadobny, "promoting this program is an integral part of our Group's culture. It is popular with our young talents and is really fasttracking our recovery!"





### BUILD AN ENVIRONMENTAL MANAGEMENT SYSTEM

### **♀**world Issues and Initiatives

ADDEV Materials launched a number of initiatives in 2020 with some of its sites serving as pilot sites for a structured environmental management system in 2021. The Group calculated its first carbon footprint with the help of the Mixrnetwork (for scopes 1 and 2) and its investor Tikehau Capital (scope 3). They helped the Group acquire the methodology and dedicated tools for these measurements, identify the right indicators and the right points of contact at every site.

At the same time, other initiatives were set up to improve the Group's environmental impact, such as improved sorting of office and production waste, and recommending the use of Ecosia, which is committed to reforestation, as the search engine of choice on all computer stations.

### SORT AND RECYCLE



SELL SUSTAINABLE SOLUTIONS TO OUR CUSTOMERS IS NOT ENOUGH, WE ALSO NEED TO REDUCE OUR ENVIRONMENTAL FOOTPRINT."

Pascal NADOBNY,
Chairman.

### **Q**<sub>US</sub> **Solar Panels**

Although Northern California still relies primarily on natural gas to power its electric grid, many investments are made in clean eneray sources. In 2015, the owners of Andpak Inc decided to install solar panels on a portion of the 6,000 sauare foot operation, Today, this investment reduces Andpak's consumption by about 50% and generates about 500,000 kWh of clean electricity. This means that approximately 130 tons of CO<sub>2</sub> are saved every year.



REDUCE OUR ENERGY CONSUMPTION AND CO2 EMISSIONS

# **P**<sub>FRANCE</sub> Rhône-Alpes Ecomobility Challenge

ADDEV Materials sites in the Rhône-Alpes region once again participated in the 10th Annual Auverane-Rhône-Alpes Mobility Challenge. As part of this intercompany challenge, the France Découpe site in Pouilly sous Charlieu held onto 1st place in the Loire department in the "Small towns and rural areas" category. It also took 6<sup>th</sup> place in the Auvergne Rhône-Alpes rankings, rising 7 places over its last rankina!



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I would like to thank all of our employees, who gave their best. This year, we cut nearly 1,228 km worth of emissions."

Pascal NADDRNY Chairman





## **Q**<sub>WORLD</sub> Carbon Footprint Calculation



We support our portfolio companies in working towards carbon neutrality.
At ADDEV Materials, the bulk of

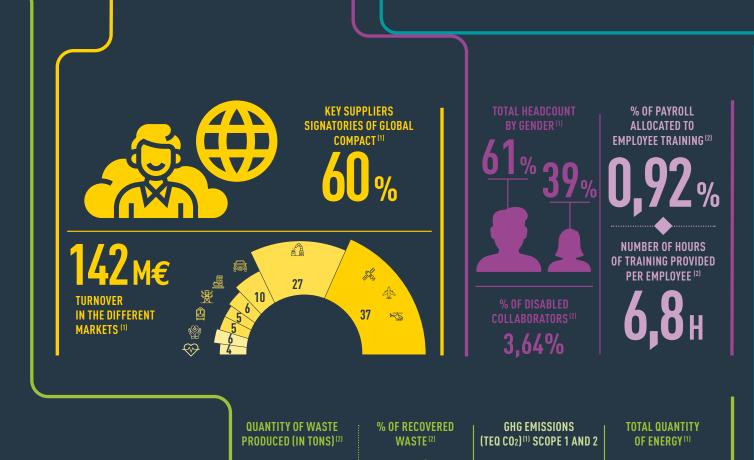
At ADDEV Materials, the bulk of our carbon footprint falls under scope 3. With the formalization of a sustainable purchasing policy in 2020, there has already been one tangible commitment towards selecting more eco-friendly products."

Laure VILLEPELET, Head of ESG/CSR, Tikehau Capital.



## 2020 KEY FIGURES





66/100 "EXPOSED" SIGNATORIES OF **ETHICAL CHARTER** AND HAVE COMPLETED AN ANTICORRUPTION TRAINING SESSION [1] **SHARE OF SALES DONE** 

7 060 890

Electricity and gas (kWh)

2457



#### **CREATE VALUE**

- Serve the client by the operational excellence Innovate and sell sustainable solutions
- Purchase and source with sustainability

#### MANAGE

- Act with transparency and honesty
- **Ease** the convergence
- **Co-build** and manage performance

#### TAKE CARE

- Be a good place to work by taking care of our employees
- Develop talents and competencies for better employability and autonomy
- Be an inclusive employer by promoting diversity and dialogue

#### **PRESERVE**

- Build an environmental management system
- Sort and recycle
- **Reduce** our energy consumption and CO<sub>2</sub> emissions





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